

Appendix B – Shropshire Council’s Corporate Governance Framework

‘The International Framework: Good Governance in the Public Sector’ defines ‘governance’ as comprising the arrangements put in place to ensure that the intended outcomes for stakeholders are defined and achieved. The framework also states that to deliver good governance in the public sector both governing bodies and individuals working for them must always try to achieve the Council’s objectives while acting in the public interest .							
Core Principles	(A) Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law	(B) Ensuring openness and comprehensive stakeholder engagement	(C) Defining outcomes in terms of sustainable economic, social, and environmental benefits	(D) Determining the interventions necessary to optimise the achievement of the intended outcomes	(E) Developing the Council’s capacity, including the capability of its leadership and the individuals within it	(F) Managing risks and performance through robust internal control and strong public financial management	(G) Implementing good practices in transparency, reporting, and audit to deliver effective accountability
Evidence of Good Governance	<u>The Constitution</u>	<u>Shropshire Plan</u>	<u>Committee Reports</u>	<u>Forward plan</u>	<u>The Constitution</u>	<u>The Constitution</u>	<u>Audit Committee</u>
	<u>Schemes of delegation</u>	<u>Members’ roles and expectations</u>	<u>Shropshire Plan</u>	<u>Budget Consultation</u>	<u>Member and staff development</u>	<u>Audit Committee</u>	<u>Committee Framework</u>
	<u>Audit Committee</u>	<u>Local Joint Committees</u>	<u>Committee Framework</u>	<u>Stakeholder Engagement</u>	<u>Member Induction Programme</u>	<u>Committee Framework</u>	<u>Councillors and decision making</u>
	<u>Councillors and decision making</u>	<u>Public Meetings and decisions recorded</u>	<u>Councillors and decision making</u>	<u>Option Appraisals</u>	<u>Recruitment and Selection process</u>	<u>Financial Procedure Rules</u> <u>Contract Procedure Rules</u>	<u>External audit of accounts and Value for money opinion</u>
	<u>Statutory Officers Roles: Chief Executive, Chief Financial Officer, Monitoring Officer, Head of Paid Service. HR policies.</u>	<u>Annual Statement of Accounts and Annual Governance Statement published</u>	<u>Procurement Strategy</u>	<u>Annual Governance Statement / Assurance Framework</u>	<u>Staff Appraisal Process</u> <u>Getting Leadership Right Programme (GLR)</u>	<u>External audit of accounts and Value for money opinion</u> <u>Financial Strategy</u> <u>Annual Statement of Accounts and Annual Governance Statement published</u>	
	<u>Financial Procedure Rules</u> <u>Contract Procedure Rules</u> <u>Financial Strategy</u>	<u>Council website records all council meetings and key decisions</u>	<u>Public Sector Social Value Act 2012</u>	<u>Financial Strategy</u>	<u>Peer Reviews / External Inspection</u>	<u>Opportunity Risk Management Strategy</u>	<u>Annual Statement of Accounts and Annual Governance Statement published</u>
	<u>Members (E1) and Employees Codes of Conduct</u>	<u>Corporate performance, financial and risk reporting framework</u>	<u>Commissioning Strategy</u>	<u>Councillors and decision making</u>	<u>Benchmarking</u>	<u>Open Data and Transparency Code</u>	<u>Internal Audit Service Head of Audit’s Annual Opinion / Report (Item 10)</u>
	<u>Members / Officers Register of Interests / Register of Gifts and Hospitality</u>	<u>Open Data and Transparency Code</u>	<u>Financial Strategy</u>	<u>Opportunity Risk Management Strategy</u>	<u>Internally led reviews / independent challenge</u>	<u>Strategic and Operational Risk Registers</u>	<u>Financial Strategy</u>
	<u>Protocol for Member Officer Relations (E85)</u>	<u>Customer feedback / Complaints Policy</u>	<u>Social Value Charter</u>	<u>Alternative Service Delivery Models</u>	<u>Alternative Service Delivery Models</u>	<u>Risk Based Internal Auditing Service / Plan (Item 17)</u>	<u>Strategic performance, financial and risk reporting framework</u>
	<u>Counter Fraud, Bribery and Anti-Corruption Policy and Strategy</u>	<u>FOI Publication Scheme</u>	<u>Opportunity Risk Management Strategy</u>	<u>Corporate performance, financial and risk reporting framework</u>	<u>Commissioning Strategy</u>	<u>Internal Audit Service Head of Audit’s Annual Opinion / Report (Item 10)</u>	<u>Open Data and Transparency Code</u>
	<u>Whistleblowing Policy and hotline</u>	<u>Public Consultations</u>	<u>Corporate performance, financial and risk reporting framework</u>	<u>Service Plans</u>	<u>Continuing Professional Development Programmes</u>	<u>Corporate performance, financial and risk reporting framework</u>	<u>Website</u>
	<u>Opportunity Risk Management Strategy</u>	<u>Shropshire Compact</u>	<u>Corporate Climate Change Strategy</u>	<u>Project Management</u>	<u>Safety, Health and Wellbeing Internal health and safety</u>	<u>Counter Fraud, Bribery and Anti-Corruption Policy and Strategy</u> <u>Anti-Money Laundering Policy</u>	<u>FOI Publication Scheme</u>
	<u>Customer feedback / Complaints Policy</u>	<u>Voluntary and Community Sector Assembly</u>		<u>Whistleblowing Policy and hotline</u>	<u>Workforce Strategy</u>	<u>Emergency / Business Continuity Management</u>	<u>Complaints Annual Report</u>
	<u>Financial Strategy</u>		<u>Shropshire Plan</u>	<u>Leap into Learning</u>	<u>Information Management Strategy</u>		